LEARNING MODULE TITLE	KNOWLEDGE SKILLS BEHAVIOURS	ASSESSMENT METHOD	CONTENT OF TRAINING
1. The Express Delivery Landscape	K1: Concept of the last mile and the different types of express delivery business models.	MCT	What is this thing we call express, last mile, final mile? Express delivery services range from mail, parcel, food and meal. They include; next day, same day, oversize to letter, national and international services.  Express delivery business models respond to the unique demands of mail, parcel, food and meals delivery. Business models; trunked and line haul national networks compared to regional rural and urban density models.
			References: 1. IOC triangle diamonds diagram. 2. IOC History of the courier industry
	K2: The range of different job roles across express delivery, from supplier through to sortation hub and final mile services.	1	Range of different job roles includes on the road and in the depot. Sorting parcels, sortation, customer services, dealing with trace and tracking of goods, management, and customer service teams. Supporting roles include, administration, payroll, HR.
			Roles on the road are outdoors, working in all weathers in many different types of vehicles, trollies, cycles, cargo bikes, motor bikes, vans. Range of jobs vary by delivery density, by geographic location on the networks, Depot, station and hub roles, super hubs to city depot sortation, both rural and urban.
			Line management between shifts, depot and region and the shifts within the roles. Those supporting from sub contract to franchise and in house, flexible working practice and worker status roles model in express.
	B1: Takes ownership of work.	0	The behaviour of working practice and taking responsibility to achieve first time every time for the brand. Delivering the customer promise on final mile, last mile.  Never throw a package, never damage a package, take ownership of goods integrity and trust.
2. Postal Regulations	K16: Postal regulations and universal	MCT	integrity and dust.

	service obligation.		
3. The Sortation Hub	K3: The importance of the sortation hub in completing a successful express delivery service.	I	
	B4: Committed to keeping up to date with industry best practice.	I	
4. Parcel volume, weight and service	K9: Techniques to match service cost to size weight and volume.	МСТ	
	S8: Match item cost to delivery service and respond to irregularities.	1	
5. Parcel Arrival	K5: Manual handling and mechanical handling. Techniques for different types of goods. The principles for selecting the safest option applicable to the circumstances.	0	
	S2: Matches items for sortation with the correct manual, mechanical, or automated handling technique.	0	
6. Identifying Goods	K8: The range of labels and the instructions for use in sortation.	MCT	
	K15: The European agreement concerning the International carriage of dangerous goods (ADR). Techniques to apply this legislation within own area of responsibility when working with dangerous goods.	I	
	S7: Assess and update labelling where required to support smooth transition through sortation to delivery.	I	
	S14: Identify and handle dangerous goods correctly in accordance with legislative requirements.	I	
7.Load to belt	K4: Machinery operating procedures including sortation belts, chutes,	0	

	York roll containers, drop bags, mail		
	bags, mail cages, and boom loaders.		
	S1: Unload and load items using the	0	
	correct equipment. For example this		
	may involve cages, bags or booms.		
8. Sort and Priority	K7: The terminology and procedures	0	
	that apply when using dedicated		
	sortation IT equipment and		
	automated sortation systems		
	K6: Procedures for collections and	1	
	returns priority in sortation.		
	S3: Prepares and operates sortation	0	
	equipment in line with operating		
	instructions.		
	S4: Responds to deliveries,	1	
	collections and returns priority in		
	accordance with own organisations		
	procedures and any relevant		
	contractual arrangements.		
9. Maintenance	K10: Cleaning and maintenance	1	
	protocols.		
	K11: Sortation equipment cycles.	0	
	S9: Monitor and maintain sortation	0	
	equipment to the required		
	functionality.		
	S6: Manage IT equipment & machine	0	
	data to support the correct flow of		
	automated sortation.		
10. Faults and reporting	K12: Fault finding principles.	1	
	K13: Reporting and escalation	1	
	procedures.		
	S10: Identify and remedy basic faults	1	
	in sortation equipment.		
			•

	S11: Create reports on sortation	1
	performance, within limits of own	
	role.	
	Tote.	
	C12. Identify problems hovered some	
	S12: Identify problems beyond own	
	responsibility and escalate to the	
	relevant person.	
	B5: Sources solutions and seeks to	
	continuously improve and develop.	
11. Contingency plans	K14: Contingency plans.	
	S13: Follow the contingency	1
	procedures that relate to incidents	
	and emergencies.	
	B6: Calm under pressure.	
12. Health and Safety	K18: Health and safety legislation	MCT
,	and how this applies to sortation.	
	S17: Work compliantly by following	0
	relevant health and safety	
	legislation.	
	S5: Adapts own method of	
	communication to the	
	circumstances, using correct	
	sortation terminology.	
	B2: Puts safety and security first for	0
	themselves and others.	
13. Working in Teams	K20: The principles of working with	
	others in shift patterns.	
	K22: Own organisations equality and	
	diversity requirements.	
	K19: A range of communication	
	techniques.	
	S15: Coordinate own work with that	0
	of others in the team to provide the	
	or others in the team to provide the	

	required sortation tasks during a shift.		
	S19: Support others by following own organisations equality and	I	
	diversity requirements.		
	B3: Team-focused and works effectively with colleagues and others.	0	
14. Security and Data protection	K21: The principles for maintaining the integrity of mail, packages, packets and parcels.	MCT	
	K17: Data protection legislation and how this applies to sortation.	MCT	
	S18: Maintain the integrity and security of items in line with procedures.	I	
	S16: Store and share data only when it is permitted to do so, in line with data protection legislation.	I	
	B7: Acts with integrity, following own organisations required standards.	1	